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CLAIMS

1	1. An improved management decision support system, including a computer
2	system having memory and resources, a retail demand forecasting program applying
3	one or more forecasting approaches, running on the computer system and generating
4	output, and a set of analysis programs, running on the computer system and utilizing
5	the output, said analysis programs generating at least one of (a) order of goods from a
6	supplier-related data, (b) allocation of the goods to be shipped by the supplier-related
7	data, or (c) distribution of goods to selling locations-related data, the improvement
8	comprising:
9	a causal calendar utilized by the forecasting program to generate the output, said
10	causal calendar including for a plurality of events attributes of a good identifier, a
11	selling location identifier, the event start date, the event stop date, and the event
12	type; and
13	one or more additional analysis programs in the set of analysis programs
14	generating data reported in at least two of:
15	open to buy reports;
16	markdown management reports;
17	bottom-up planning reports; or
18	top-up planning reports.
1	2. The improvement of claim 1, wherein a pair of the good identifier and event
2	identifier attributes associate a single good at a single selling location with one of the
3	plurality of events.
1	3. The improvement of claim 1, wherein a pair of the good identifier and event

3. The improvement of claim 1, wherein a pair of the good identifier and event identifier attributes associate a single good at a group of selling locations with one of the plurality of events.

- 1 4. The improvement of claim 1, wherein a pair of the good identifier and event
- 2 identifier attributes associate a group of goods at a single selling location with one of
- 3 the plurality of events.
- 5. The improvement of claim 1, wherein a pair of the good identifier and event
- 2 identifier attributes associate a group of goods at a group of selling locations with one
- 3 of the plurality of events.
- 1 6. The improvement of claim 1, wherein the attributes of the causal calendar
- 2 further includes a factor corresponding to the impact of the event on sales.
- 7. The improvement of claim 1, wherein the set of analysis programs is adapted
- 2 to basic retail goods.
- 8. The improvement of claim 1, wherein the set of analysis programs is adapted
- 4 to seasonal retail goods.
- 9. The improvement of claim 1, wherein the set of analysis programs is adapted
- 2 to fashion retail goods.
- 1 10. The improvement of claim 1, wherein the set of analysis programs operate on
- 2 daily or more frequent period forecasts.
- 1 11. The improvement of claim 1, wherein the set of analysis programs operate on
- 2 weekly forecasts.
- 1 12. The improvement of claim 1, wherein the set of analysis programs operate on
- 2 pairings of individual goods in individual selling locations.
- 1 13. The improvement of claim 1, wherein the set of analysis programs operate on
- 2 groups of goods in individual selling locations.
- 1 14. The improvement of claim 1, wherein the set of analysis programs operate on
- 2 individual goods in groups of selling locations.
- 1 15. The improvement of claim 1, wherein the set of analysis programs operate on
- 2 groups of goods in groups of selling locations.

- 1 16. The improvement of claim 1, wherein the reports are displayed on a monitor
- 2 in communication with the computer system.
- 1 17. The improvement of claim 1, wherein the reports are saved in a spreadsheet
- 2 file format.
- 1 18. The improvement of claim 1, wherein the reports are printed on paper,
- 2 microfiche or optical media.
- 1 19. The improvement of claim 1, wherein the reports are distributed by e-mail or
- 2 other messaging facility.

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1	20. An improved management decision support system, including a computer
2	system having memory and resources, a retail demand forecasting program applying
3	one or more forecasting approaches, running on the computer system and generating
4	output, and a set of analysis programs, running on the computer system and utilizing
5	the output, said analysis programs generating at least one of (a) order of goods from a
6	supplier-related data, (b) allocation of the goods to be shipped by the supplier-related
7	data, or (c) distribution of goods to selling locations-related data, the improvement
8	comprising:

- a causal calendar utilized by the forecasting program to generate the output, said causal calendar including for a plurality of events attributes of a good identifier, a location identifier, the event start date, the event stop date, and the event type; and
- an additional analysis programs in the set of analysis programs generating data 13 reported in open to buy reports. 14
 - 21. The improvement of claim 20, wherein a pair of the good identifier and event identifier attributes associate a single good at a single selling location with one of the plurality of events.
 - 22. The improvement of claim 20, wherein a pair of the good identifier and event identifier attributes associate a single good at a group of selling locations with one of the plurality of events.
 - 23. The improvement of claim 20, wherein a pair of the good identifier and event identifier attributes associate a group of goods at a single selling location with one of the plurality of events.
 - 24. The improvement of claim 20, wherein a pair of the good identifier and event identifier attributes associate a group of goods at a group of selling locations with one of the plurality of events.
 - 25. The improvement of claim 20, wherein the attributes of the causal calendar 1 further includes a factor corresponding to the impact of the event on sales. 2

- 26. The improvement of claim 20, wherein the set of analysis programs is 1 2 adapted to basic retail goods.
- 27. The improvement of claim 20, wherein the set of analysis programs is 3 adapted to seasonal retail goods. 4
- 28. The improvement of claim 20, wherein the set of analysis programs is 1 2 adapted to fashion retail goods.
- 29. The improvement of claim 20, wherein the set of analysis programs operate 1 on daily or more frequent period forecasts. 2
- 30. The improvement of claim 20, wherein the set of analysis programs operate 1 2 on weekly forecasts.
- 31. The improvement of claim 20, wherein the set of analysis programs operate on pairings of individual goods in individual selling locations. 2
- 32. The improvement of claim 20, wherein the set of analysis programs operate 1 on groups of goods in individual selling locations. 2
- 33. The improvement of claim 20, wherein the set of analysis programs operate 1 on individual goods in groups of selling locations. 2
- 34. The improvement of claim 20, wherein the set of analysis programs operate 1 on groups of goods in groups of selling locations. 2
- 35. The improvement of claim 20, wherein the reports are displayed on a monitor 1 in communication with the computer system. 2
- 36. The improvement of claim 20, wherein the reports are saved in a spreadsheet 1 2 file format.
- 37. The improvement of claim 20, wherein the reports are printed on paper, 1
- 2 microfiche or optical media.
- 38. The improvement of claim 20, wherein the reports are distributed by e-mail or 1 2 other messaging facility.

1	39. An improved management decision support system, including a computer
2	system having memory and resources, a retail demand forecasting program applying
3	one or more forecasting approaches, running on the computer system and generating
4	output, and a set of analysis programs, running on the computer system and utilizing
5	the output, said analysis programs generating at least one of (a) order of goods from a
6	supplier-related data, (b) allocation of the goods to be shipped by the supplier-related
7	data, or (c) distribution of goods to selling locations-related data, the improvement
8	comprising:

- a causal calendar utilized by the forecasting program to generate the output, said causal calendar including for a plurality of events attributes of a good identifier, a location identifier, the event start date, the event stop date, and the event type; and
- an additional analysis program in the set of analysis programs generating data reported in markdown management reports.
- 40. The improvement of claim 39, wherein a pair of the good identifier and event identifier attributes associate a single good at a single selling location with one of the plurality of events.
- 1 41. The improvement of claim 39, wherein a pair of the good identifier and event 2 identifier attributes associate a single good at a group of selling locations with one of 3 the plurality of events.
- 42. The improvement of claim 39, wherein a pair of the good identifier and event identifier attributes associate a group of goods at a single selling location with one of the plurality of events.
- 43. The improvement of claim 39, wherein a pair of the good identifier and event identifier attributes associate a group of goods at a group of selling locations with one of the plurality of events.
- 1 44. The improvement of claim 39, wherein the attributes of the causal calendar 2 further includes a factor corresponding to the impact of the event on sales.

- 1 45. The improvement of claim 39, wherein the set of analysis programs is
- 2 adapted to basic retail goods.
- 3 46. The improvement of claim 39, wherein the set of analysis programs is
- 4 adapted to seasonal retail goods.
- 1 47. The improvement of claim 39, wherein the set of analysis programs is
- 2 adapted to fashion retail goods.
- 1 48. The improvement of claim 39, wherein the set of analysis programs operate
- 2 on daily or more frequent period forecasts.
- 1 49. The improvement of claim 39, wherein the set of analysis programs operate
- 2 on weekly forecasts.
- 50. The improvement of claim 39, wherein the set of analysis programs operate
- 2 on pairings of individual goods in individual selling locations.
- 1 51. The improvement of claim 39, wherein the set of analysis programs operate
- 2 on groups of goods in individual selling locations.
- 1 52. The improvement of claim 39, wherein the set of analysis programs operate
- 2 on individual goods in groups of selling locations.
- 1 53. The improvement of claim 39, wherein the set of analysis programs operate
- 2 on groups of goods in groups of selling locations.
- 1 54. The improvement of claim 39, wherein the reports are displayed on a monitor
- 2 in communication with the computer system.
- 1 55. The improvement of claim 39, wherein the reports are saved in a spreadsheet
- 2 file format.
- 1 56. The improvement of claim 39, wherein the reports are printed on paper,
- 2 microfiche or optical media.
- 57. The improvement of claim 39, wherein the reports are distributed by e-mail or
- 2 other messaging facility.

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1	58. An improved management decision support system, including a computer
2	system having memory and resources, a retail demand forecasting program applying
3	one or more forecasting approaches, running on the computer system and generating
4	output, and a set of analysis programs, running on the computer system and utilizing
5	the output, said analysis programs generating at least one of (a) order of goods from a
6	supplier-related data, (b) allocation of the goods to be shipped by the supplier-related
7	data, or (c) distribution of goods to selling locations-related data, the improvement
8	comprising:

- a causal calendar utilized by the forecasting program to generate the output, said causal calendar including for a plurality of events attributes of a good identifier, a location identifier, the event start date, the event stop date, and the event type; and
 - an additional analysis program in the set of analysis programs generating data reported in bottom-up planning reports.
- 59. The improvement of claim 58, wherein a pair of the good identifier and event identifier attributes associate a single good at a single selling location with one of the plurality of events.
 - 60. The improvement of claim 58, wherein a pair of the good identifier and event identifier attributes associate a single good at a group of selling locations with one of the plurality of events.
 - 61. The improvement of claim 58, wherein a pair of the good identifier and event identifier attributes associate a group of goods at a single selling location with one of the plurality of events.
- 1 62. The improvement of claim 58, wherein a pair of the good identifier and event 2 identifier attributes associate a group of goods at a group of selling locations with one 3 of the plurality of events.
- 1 63. The improvement of claim 58, wherein the attributes of the causal calendar 2 further includes a factor corresponding to the impact of the event on sales.

- 1 64. The improvement of claim 58, wherein the set of analysis programs is
- 2 adapted to basic retail goods.
- 1 65. The improvement of claim 58, wherein the set of analysis programs is
- 2 adapted to seasonal retail goods.
- 1 66. The improvement of claim 58, wherein the set of analysis programs is 2 adapted to fashion retail goods.
- 1 67. The improvement of claim 58, wherein the set of analysis programs operate 2 on daily or more frequent period forecasts.
- 1 68. The improvement of claim 58, wherein the set of analysis programs operate 2 on weekly forecasts.
- 1 69. The improvement of claim 58, wherein the set of analysis programs operate 2 on pairings of individual goods in individual selling locations.
- 1 70. The improvement of claim 58, wherein the set of analysis programs operate 2 on groups of goods in individual selling locations.
- 1 71. The improvement of claim 58, wherein the set of analysis programs operate 2 on individual goods in groups of selling locations.
- 1 72. The improvement of claim 58, wherein the set of analysis programs operate 2 on groups of goods in groups of selling locations.
- 1 73. The improvement of claim 58, wherein the reports are displayed on a monitor in communication with the computer system.
- 1 74. The improvement of claim 58, wherein the reports are saved in a spreadsheet 2 file format.
- 1 75. The improvement of claim 58, wherein the reports are printed on paper, 2 microfiche or optical media.
- 1 76. The improvement of claim 58, wherein the reports are distributed by e-mail or other messaging facility.

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1	77. An improved management decision support system, including a computer
2	system having memory and resources, a retail demand forecasting program applying
3	one or more forecasting approaches, running on the computer system and generating
4	output, and a set of analysis programs, running on the computer system and utilizing
5	the output, said analysis programs generating at least one of (a) order of goods from a
6	supplier-related data, (b) allocation of the goods to be shipped by the supplier-related
7	data, or (c) distribution of goods to selling locations-related data, the improvement
8	comprising:
9	a causal calendar utilized by the forecasting program to generate the output, said
10	causal calendar including for a plurality of events attributes of a good identifier, a
11	location identifier, the event start date, the event stop date, and the event type;
12	and
13	an additional analysis programs in the set of analysis programs generating data
14	reported in top-down planning reports.
1	78. The improvement of claim 77, wherein a pair of the good identifier and event
2	identifier attributes associate a single good at a single selling location with one of the
3	plurality of events.
1	79. The improvement of claim 77, wherein a pair of the good identifier and event
2	identifier attributes associate a single good at a group of selling locations with one of
3	the plurality of events.
1	80. The improvement of claim 77, wherein a pair of the good identifier and event

- 2 identifier attributes associate a group of goods at a single selling location with one of 3 the plurality of events.
- 1 81. The improvement of claim 77, wherein a pair of the good identifier and event 2 identifier attributes associate a group of goods at a group of selling locations with one 3 of the plurality of events.
- 1 82. The improvement of claim 77, wherein the attributes of the causal calendar 2 further includes a factor corresponding to the impact of the event on sales.

- 1 83. The improvement of claim 77, wherein the set of analysis programs is
- 2 adapted to basic retail goods.
- 3 84. The improvement of claim 77, wherein the set of analysis programs is
- 4 adapted to seasonal retail goods.
- 1 85. The improvement of claim 77, wherein the set of analysis programs is
- 2 adapted to fashion retail goods.
- 1 86. The improvement of claim 77, wherein the set of analysis programs operate
- 2 on daily or more frequent period forecasts.
- 1 87. The improvement of claim 77, wherein the set of analysis programs operate
- 2 on weekly forecasts.
- 1 88. The improvement of claim 77, wherein the set of analysis programs operate
- 2 on pairings of individual goods in individual selling locations.
- 1 89. The improvement of claim 77, wherein the set of analysis programs operate
- 2 on groups of goods in individual selling locations.
- 1 90. The improvement of claim 77, wherein the set of analysis programs operate
- 2 on individual goods in groups of selling locations.
- 1 91. The improvement of claim 77, wherein the set of analysis programs operate
- 2 on groups of goods in groups of selling locations.
- 1 92. The improvement of claim 77, wherein the reports are displayed on a monitor
- 2 in communication with the computer system.
- 1 93. The improvement of claim 77, wherein the reports are saved in a spreadsheet
- 2 file format.
- 1 94. The improvement of claim 77, wherein the reports are printed on paper,
- 2 microfiche or optical media.
- 1 96. The improvement of claim 77, wherein the reports are distributed by e-mail or
- 2 other messaging facility.